

# **Outer South Leeds Area Committee**

## **Area Delivery Plan**



**LEEDS**  
CITY COUNCIL

**2008 - 2011**

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## **Foreword by Outer South Area Committee Chair**

Welcome to our Outer South Area Committee Area Delivery Plan (ADP) which covers the period 2008 - 2011.

In 2008 your Area Committee developed a three year ADP to set out our priorities and outcomes for improving the Outer South area based on our ideas and consultation with residents and partner agencies working in the area. The annual review was undertaken in Spring 2010 to ensure that the priorities and outcomes were still relevant. The plan covers the wards of Ardsley & Robin Hood, Morley North, Morley South and Rothwell.

The Area Committee works in partnership with Council services and key agencies, including the Police, Primary Care Trust, Aire Valley Homes, Parish and Town Councils and the Voluntary and Community sector to implement the ADP and achieve local and city wide aspirations.

The third year of the Outer South Area Committee's ADP continues to mark a much closer linkage between local and city wide planning. The Area Delivery Plan effectively being the local interpretation of the Leeds Strategic Plan. The Area Committee's primary focus continues to be improving local services in Outer South Leeds but must also demonstrate our contribution to the success of Leeds.

Communities in Outer South continue to thrive as the result of local residents participating in local issues and projects. The Area Committee aims to continue and further this support to local people, building on the successes to improve communities across the Outer South.

The Outer South area includes the towns of Morley and Rothwell. To support town centre development the Area Committee fund the Town Centre Management Project in partnership with Morley Town Council. The project supports business development through partnership working, influencing and delivering large scale capital improvements to the Town Centres and supporting events in the town centre to increase the vitality and viability of Morley and Rothwell town centres.

Area Committee meetings are held at least six times a year and the public are encouraged to attend and participate through the 'Open Forum' section at the beginning of the meeting. Ward Councillors are local representatives and have a key role as community champions.

Outer South Area Committee Chair

## **1.0 Background**

### **1.1 Area Committees and Area Management**

In June 2004 Leeds City Council established a more localised structure of decision making through new Area Committees which would enable services to be more appropriate and responsive to local needs and priorities.

The objectives of the Area Committee are:

- to enhance both the representative role of local elected councillors and the connections with their communities;
- to improve the quality and value for money of Council service delivery;
- to improve the quality of democracy and find new ways to facilitate citizen participation in local government;
- to co-ordinate policy and service delivery between the local service providers.

The Area Management Team's main responsibility is to provide an area management service which focuses on local priorities, improving services and involving communities, promoting and coordinating community cohesion and partnership working.

In September 2004 the Council's Executive Board agreed to delegate the first Functions for Area Committees to determine. Along with a Well-Being Budget, these Functions form part of the resources the Area Committee has to implement this Area Delivery Plan (see resources).

A report in September 2007 by Councillor Judith Chapman; '***Making a Bigger Difference in Localities; Proposal to Developing Area Management and Area Committee in Leeds***', confirmed that Area Committees can, and do make a big difference in Leeds. The report outlined current delegated responsibilities and proposals to develop the role of Area Committees further. These proposals for developing the responsibilities and role of the Area Committee received Executive Board and Area Committee approval in December 2007.

Outlined below are details of the 2010/11 delegated functions and enhanced roles of the Outer South Area Committee.

#### **Area Committee Delegated Functions:**

- Area Well Being Budgets
- Community Centres
- Community Environmental Officers / Community Environmental Support Officers
- CCTV
- Neighbourhood Management Co-ordination

**Area Committee Enhanced Roles** (influencing, developmental and consultative responsibilities)

#### **Community Engagement and Facilities**

- Community Engagement

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- Community Greenspace

### **Community Safety**

- PCSOs, Neighbourhood Policing Teams, Multi Agency Crime and Grime Operations

### **Environment**

- Environmental Action Teams
- Street Cleansing
- Highways Maintenance (continuation of ward member responsibility)
- Grounds Maintenance (consultation and monitoring role initially)

### **Children and Young People**

- Local Children and Young People Plans

### **Adult Social Care and Healthier Communities**

- Health and Wellbeing (Including Adult Social Care)

### **Regeneration and Development**

- Area Based Regeneration Schemes and Town and District Centre Projects
- Conservation Area Reviews

Area Committee is accountable to the Executive Board and the ADP requires agreement by the Executive Board, which will monitor the performance of the Area Committee.

### **1.2 What is an Area Delivery Plan?**

This Area Delivery Plan for the Outer South Area Committee sets out service priorities and improvement strategies for the area for 2010 – 11. The plan is a reference point for directing resources and providing a framework for the investment of the Well-being Budget in the area.

This Area Delivery Plan builds on the initial priorities established through the 'Profile and Priorities Document' which were agreed at the September 2004 Area Committee. The Profile & Priority document provided baseline information about the area and included draft priorities established through earlier consultation. The priorities are annually reviewed based on consultation with Members, partners and local residents through a series of community engagement methods.

Priorities for 2010–11 are influenced by the Leeds Strategic Plan (LSP) and this ADP outlines actions that will be delivered at a local level to meet the area committee priorities and contribute to the City Wide targets in the LSP.

## **2.0 Implementation of the Outer South Area Delivery Plan**

### **2.1 Membership and voting rights**

Decisions on this plan are made by the Ward Councillors of the Outer South Area Committee i.e.:

- Ardsley and Robin Hood (3 Elected Members)
- Morley North (3 Elected Members)
- Morley South (3 Elected Members)
- Rothwell (3 Elected Members)

Whilst this Area Committee had decided not to co-opt members, should this be reviewed during 2010 -11, the co-opted members would not have voting rights as legally only Elected Members or council officers (with delegated powers) can make decisions about how the Council's budget is spent.

### **2.2 Role of Area Management**

Advice and support is provided by the City Council's Area Management Team, led by the Area Manager, who, together with other Council service providers and other agencies within the area, will put this plan into action.

### **2.3 Accountabilities**

Like all Council bodies the Area Committee this Area Delivery Plan is accountable to the Executive Board and will be subject to scrutiny by the Council's Scrutiny Boards. The action plan was originally for three years, and is reviewed annually to ensure the actions are up to date and continuing to meet the improvement priorities. The ADP requires approval by the Executive Board, which will monitor the performance of the Committee. This ADP has regard to:

- The Council's Budget and Policy framework
- Relevant Council strategies and plans
- Professional advice from Directors or their nominees

### **2.4 Constitution**

The Area Committees, and therefore this plan, are governed by various procedure rules. These are laid down in the Council's Constitution and provide the framework within which the Area Committee operates in detail.

The Area Committee's roles can be summarised as follows:

- A **monitoring** role - ensuring a high standard of delivery of all services within the area.
- An **influencing** role on shaping Council's Policies and Strategies.
- A **controlling** role over certain services of the Council.
- A **partnership** role with other agencies, for example on the provision of Community Safety, Social and Health issues.
- A **listening** role for hearing local deputations, and linking to local community forums and organisations.
- An **advisory** role with the Council, Executive, Scrutiny Board, Regulatory Panels or Departments on matters of interest in the area.

### **2.5 Area Committee Meetings**

The Area Committee meet at least six times a year. Progress on the Area Delivery Plan will feature in the meetings. As they are confirmed, dates of the meetings are put on the Council's website and made known through various ways (see Community Engagement statement). The agenda for each meeting will be produced at least 7 working days prior to the meeting.

### **2.6 Monitoring**

Monitoring of this plan will be undertaken by the Area Management Team led by the Area Manager (in the Environment and Neighbourhoods Department of the City Council). There will be regular reports on progress from the Area Manager to the Area Committee with reports from Council service providers, through representatives of Council departments who will attend meetings of the Area Committee.

### **2.7 Resources**

The Council has also given Area Committees a responsibility to promote the social, economic and environmental well being of their areas. A Well-being Budget has been delegated to all Area Committees to support this function. The Area Well Being budget is used to finance projects which meet the priorities of the Area Delivery Plan. Area Management are working in partnership with agencies and service providers to ensure an efficient and effective use of the funding.

The Outer South Area Committee has an area budget allocation for 2010/11 of:

Capital	£20,000
Revenue	£207,960

The South East Leeds Area Management Team are a dedicated resource to co-ordinate services in Outer East, Inner and Outer South and to implement the respective Area Committees Area Delivery Plan. Whilst officers will have some cross area responsibilities, there should be a 3 person team for each Area Committee area: an Area Management Officer, Area Project Officer and an Area Assistant. The team have a main base at Dewsbury Rd One Stop Centre and a part time base at Morley Town Hall.

Other services (for example Community Safety, Youth Service, Street scene) have also developed area staff structures. The Community Safety Locality Co-ordinator is co-located with and integrated within the Area Management Team. The officer co ordinates Community Safety activity in the South East wedge, acting as a link with the West Yorkshire Police to co-ordinate problem-solving groups which addresses issues such as anti social behaviour, drugs, burglary and vehicle crime.

### **3.0 Local Strategic Context**

This Area Delivery Plan tries to balance the strategic objectives Council services are committed to, and apply them to a local context. Consequently in putting together the plan the main strategic drivers which have been considered are:

#### **3.1 Leeds Initiative (Local Strategic Partnership)**

Leeds Initiative is a partnership of the public, private, community, and voluntary sector aiming to deliver their long term plan; the Vision for Leeds 2004- 2020. This is a framework to achieve economic, cultural and environmental development of the city. There are nine strategy and development groups and nine partnership groups, working to deliver the Vision for Leeds.

##### Strategy and Development Groups

- Safer Leeds (Community Safety Partnership)
- Healthy Leeds (Health Partnership)
- Leeds Culture (Cultural Partnership)
- Transport Leeds (Transport Partnership)
- Leeds Economy (Skills and Economy Partnership)
- Children Leeds (Children and Young People's Strategic Partnership)
- Harmonious Leeds (Harmonious Communities Partnership)
- Environment Leeds (Climate Change Partnership)
- Regenerating Leeds (Neighbourhood Policy Group)

##### Partnership Groups

- Sport Leeds
- Active Leeds
- City Centre Leeds
- International Leeds
- Leeds Arts
- Leeds 2012
- Construction Leeds
- Leeds Financial Services
- Renaissance Leeds

#### **Narrowing the Gap Board**

The Narrowing the Gap Board assists in identifying and promoting the Leeds Initiative aims and objectives set out within the Vision for Leeds and the Leeds Strategic Plan 2008 to 2011. In particular, it provides high-level oversight of the city's aim to narrow the gap, making sure that strategy, policy and activity to improve the quality of life of people living in Leeds. It assists in overseeing, coordinating and delivering the Leeds Strategic Plan and the Local Area Agreement.

The Narrowing the Gap Board aims to provide visible leadership to deliver the Vision for Leeds aim of "narrowing the gap" through strategic influence, co-ordination, communication and contribution towards the city's wider accountability to stakeholders and communities.

This Area Delivery Plan represents the Council's local contribution to the Leeds Initiative objectives and the overall Vision for Leeds. The Area Delivery Plan particularly contributes to fulfilling the Vision objective of 'narrowing the gap' and at the same time enable Leeds to 'go up a league' and better fulfil its role as a regional capital.



### **3.2 Leeds City Council – Council Business Plan 2008 to 2011**

This Area Delivery Plan also contributes to the corporate priorities of Leeds City Council as set out in the Council Business Plan. The Council Business Plan outlines how it will change and the translated actions through annual service plans, teams plans and individual actions and activities across the whole organisation.

### **3.3 The Local Area Agreement (LAA) for Leeds**

The LAA brings people and agencies together to deliver better, more co-ordinated results for the people of Leeds. The LAA for Leeds simplifies the way government funding is allocated to organisations and projects, bringing key accountability under one governance structure. The Agreement lasts for three years and is structured into four 'blocks':

- Healthier Communities and Older People
- Children and Young People
- Safer and Stronger Communities
- Economic Development and Enterprise

### **3.4 Leeds Strategic Plan**

The Leeds Strategic Plan was launched in July 2008 and is a significant milestone in partnership working. The document is an agreement between Leeds City Council its partners and the government and sets out one set of outcomes and priorities for the city, including the LAA priorities.

It has eight thematic headings:

- Culture
- Enterprise and Economy
- Learning
- Transport
- Environment
- Health and Wellbeing
- Thriving
- Harmonious

This ADP is largely informed by the Leeds Strategic Plan improvement priorities and parallels the eight thematic headings from the LSP. This ADP is a framework to demonstrate how at a local level, the Area Committee is meeting its local priorities and contributing the City Wide priorities of the Leeds Strategic Plan.

### **3.5 Area Partnerships**

As the local expression of the Leeds Strategic Plan, the Area Delivery Plan requires partners being involved in devising actions to meet priorities. One way this is achieved, is through thematic based area partnerships, with increasing accountability and direct links to Area Committees. The following are the partnership groups in the South East Area:

- Divisional Community Safety Partnership
- Health and Well being Partnership
- Children Leeds South East Partnership
- South Leeds Employment, Education and Training Group (SLEET).

## **4.0 Commitment to Equalities, Cohesion and Engagement**

### **4.1 Equalities and Cohesion Statement**

Leeds City Council has a strong commitment to equality and cohesion. Community cohesion is a key priority for the Area Committee and their work within local communities is aimed at developing harmonious communities where people can come together in a spirit of cooperation to improve their area.

Leeds City Council has an Equality Framework and corporately aim to achieve an 'Excellent' standard by April 2011. Area Management are responsible for supporting the delivery of the Equality Framework Action Plan to ensure that equality standards are embedded in all council and partners services and community engagement work.

Well Being Funding Agreements are signed by all agencies and community groups to receive funding and outline that to receive funding they also implement and adhere to their own equality statements.

Leeds City Council commitment to the cohesion agenda is outlined in the Cohesion and Integration Pories 2008-11 and a Cohesion and Integration Delivery Plan shows how the priorities will be delivered. Area Management support the Delivery Plan through quarterly monitoring to the Equality Team who report to a Corporate Cohesion and Integration Board. The Area Committee ADP priorities demonstrate a local commitment to community cohesion amongst Outer South communities. Successful projects such as the Morley Literature Festival and Rothwell community events celebrate and enhance community spirit. Community skips, Operation Champion and small grant projects aim to engage with the local community and support local groups to improve their neighbourhoods.

In 2010, the corporate Voluntary, Community and Faith Sector Group identified the need to capture routes into hard to reach communities to enable partnership and services to be more effective at engaging with diverse communities. Area Committee's priorities outlined in the Area Delivery Plan identify hard to reach groups in the Outer South and how services will be targeted to support these groups.

### **4.2 Community Engagement Statement**

Since their creation in 2004, supporting and engaging the community is one of the Area Committees key responsibilities. Cllr Chapman's report on developing the role of Area Committees highlighted Community Engagement as a key function for Area Committees. Consequently there are a range of ways local people are involved with the Area Committee. Here are just some of the current methods of community engagement offer opportunities for residents to feel they have a greater voice and influence over local decision making by stating their local priorities to influence this ADP.

- At Area Committee meetings and particularly through the 'Open Forum' section where members of the public are invited to raise matters.
- At local Community forums and partnership meetings.

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- Through our webpage currently on [www.leeds.gov.uk/south](http://www.leeds.gov.uk/south) (click on a ward then 'Your Area Committee').
- By e-mail – [nhd.southareacomm@leeds.gov.uk](mailto:nhd.southareacomm@leeds.gov.uk)
- Through area newsletters/charter providing feedback and updates from the Area Committee.
- By arranging specific community consultation activities and events as appropriate e.g. participatory budgeting.
- Attendance at various tenants and residents groups.
- Engagement activities at community fun days.
- Support to specific groups which aides engagement.
- Town Centre Summits and Partnership meetings in Morley and Rothwell and various forms of town centre publicity.
- Support to specific residents and neighbourhoods through the process of Neighbourhood Improvement Plans and Supported Area Status, facilitated by the Priority Neighbourhood Worker.
- Partner led consultation shared with AMT.

All of the above activities enable the Area Committee to consult widely in the community on particular issues and to provide an opportunity for residents to bring local issues to the attention of Councillors. The above activities also allow for feedback on this Area Delivery Plan and on council services.

A Community Engagement report to the February 2008 Area Committee outlined proposals for new participative community engagement events for each wards to enable local residents and groups to 'have their say' on issues of concern, to help shape future Area Committee plans and inform local residents of the work undertaken by the Area Committee.

As an enhanced role, the development of a clear community engagement process seeks to address specific needs of targeted communities and address inequities with previous engagement. The approach and extent of community engagement needs to be proportionate to the benefits which could be achieved and with a consideration of the loss of time allocated to alternative activities.

The Area Committee agreed to hold two events per ward per year for meaningful and worthwhile community engagement. Content of these events is discussed and agreed with local ward members. These will relate to Area Committee planning and use innovative methodologies to engage with residents. E.g. 'Participatory Budgeting', Network Meals. These specific Community Engagement events will be supplemented by other processes that link with current community events. E.g. Town Centre 'Summits' and Neighbourhood Improvement Plan consultation.

At the March 2010 Area Committee, Outer South members approved their community engagement plan for 2010/11 which will support identifying priorities and actions for the ADP for 2011/12.

## **5.0 Area Profile**

The Outer South Area Committee replaced the former Community Involvement Teams in June 2004. The Outer South Area Committee covers the Electoral Wards of Ardsley and Robin Hood, Morley North, Morley South & Rothwell.

A Profile and Priorities Document was produced in 2004/05 which detailed the profile of the area showing its key characteristics as well as describing some of the services delivered in the area. A copy of this September 2004 document is available from [www.leeds.gov.uk](http://www.leeds.gov.uk) from the Council and Democracy / Council minutes, agendas and reports page.

A major feature of the Outer South area of Leeds are the two towns of Morley and Rothwell whose business community benefit from the excellent transport links along the South Leeds corridor. Residents in Outer South strongly identify with their local town or village, this is particularly so in the Ardsley Robin Hood area, this manifests itself in a strong civic pride and community spirit. However, this strong local identity can generate feelings of isolation and a lack of influence on decisions affecting their communities. Outer South demographics are predominantly white British with an average to high quality of life, which masks a number of 'pockets' of deprivation across the area. These neighbourhoods are characterised by lower skills levels, health problems, poor education attainment and community safety issues.

### **Indices of Deprivation 2007**

The most recent Index of Multiple Deprivation was published in December 2007. It updated the previous survey in 2004 and therefore allows a direct comparison to see how neighbourhoods are progressing, and to measure the success of measures to tackle deprivation. The seven domain statistics measured are:

- Income deprivation
- Employment deprivation
- Health deprivation and disability
- Education, Skills and Training deprivation
- Barriers to Housing & Services
- Living Environment
- Crime and Disorder

In addition, there are two supplementary indices that measure Income Deprivation Affecting Children and Income Deprivation Affecting Older People.

### **Indices of Deprivation 2007: Outer South Summary**

Generally an improving picture with the number of Super Output Area's ranked in the most deprived 20% on the Index of Multiple Deprivation falling from 7 in 2004 to just 1 in 2007 (the Wood Lane estate in Rothwell). Notable improvements in both the Crime & Disorder and Living Environment Domains with the numbers of SOA's in the most deprived 10% on the national scale reducing from:

- 16 in 2004 to 12 in 2007 (Living Environment), and
- 11 in 2004 to 2 in 2007 (Crime)

Across all the domains there is only 1 SOA in the area ranked in the most deprived 3% nationally and that is an SOA in Morley South (Barker St / Elvaston Road / High St) which is ranked 874 in the Living Environment Domain

## **6.0 Priority Neighbourhoods**

The Outer South Area Committee's response to the Narrowing the Gap Agenda has in part been the commitment to priority neighbourhoods through Neighbourhood Improvement Plans (NIPs). To continue the commitment to priority neighbourhoods and to achieve the Area Committee's enhanced role of community engagement, a programme of NIPS 2008 – 2011 has been identified.

In response to the Narrowing the Gap aim of the Vision for Leeds 2004-2020, the Area Committee developed NIPs. In September 2004, the Area Committee identified several Priority Neighbourhoods on the basis of the levels of deprivation and instances of recurring issues such as anti social behaviour and environmental issues.

To support the delivery of the NIP's, Area Committee commissioned a Priority Neighbourhood Development Worker, delivered by South Leeds Health for All (SLHFA), to engage with the community and develop resident's capacity. The Priority Neighbourhood Worker will be a key resource in ensuring the Area Committee delivers the Area Committee's enhanced role in community engagement.

### **Neighbourhood Improvement Plans 2008 - 2011**

As part of the development of the 2008-11 Area Delivery Plan and the release of the Indices of Deprivation 2007 statistics, the nine 2004 NIPs have been reviewed and a new priority list produced.

The table below ranks the top sixteen Outer South SOA's from most deprived to least deprived.

<b>IoD Rank</b>	<b>SOA Neighbourhood Area</b>	<b>Ward</b>
6306	E01011632 Wood Lane Estate	Rothwell
6803	E01011540 Newlands and Denshaws	Morley South
6817	E01011552 Eastleighs / Fairleighs	Ardsley & Robin Hood
7042	E01011544 Newlands and Denshaws	Morley South
7251	E01011499 Winthorpes	Ardsley & Robin Hood
7342	E01011538 Eastleighs / Fairleighs	Ardsley & Robin Hood
7778	E01011547 Harrops & Elmfields	Morley South
8133	E01011529 Oakwells / Fairfaxes	Morley North
8227	E01011627 John O'Gaunts	Rothwell
8238	E01011639 John O'Gaunts	Rothwell
8245	E01011532 Farm Hill Road, Asquith Avenue, Ingle Avenue	Morley North
9327	E01011519 Moorland Ave, Spring Ave, Spring View	Morley North
10514	E01011541 Morley Town Centre	Morley South
10638	E01011495 Throstles and Martingdale Drive	Ardsley & Robin Hood
11454	E01011546 Harrops	Morley South
13578	E01011523 Finkle Lane, Street Lane, Gildersome	Morley North

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The Area Committee have agreed not to work in the following three SOA's within the NIP process:

- E01011495 SOA ranked 10638, straddles the two Wards, Ardsley & Robin Hood and Middleton Park. As a result, contains streets within Inner area which is receiving Intensive Neighbourhood Management support.
- E01011541 SOA ranked 10514, is part of Morley Town Centre which the Area Committee funded Town Centre Management project targets key issues.
- E01011523 SOA ranked 13578 is the lowest ranked SOA. recognition that Area Management and partner resources are finite, Members approved nine NIP's as deliverable target.

The remaining 13 SOA areas form the nine areas which are to benefit from the NIP process due to their rankings in the worst 10% or 20% in domains of the IoD information. Taking into account available resources within Area Management and partners involved in the NIPs, Ward Members agreed it is not possible to develop and deliver NIPs for all nine areas together and a phased approach was approved.

To emphasis that NIP's are a time limited process, a timescale of ten months would be outlined to partners for the implementation of the action plan. However, the role of the PNW has always involved continuing to develop community empowerment and the capacity of Resident Associations. This is particularly important following the completion of a NIP. This work includes supporting them in planning, organising and managing their own community initiatives and projects. Members recognised that a stronger and more robust level of agreement was required to define this critical work. The 'Supported Area' status was agreed as a means to achieve this and confirmed at the September 2008 Area Committee and offers an agreed minimum level of support to Tenants and Residents Associations from the PNW following the completion of a NIP.

The phases outlined below indicate the NIPs to be delivered each year but also recognise that there is an important element of support from the PNW to the residents within completed NIPs.

### **Phase 1 NIPS**

<b>Ward</b>	<b>Area</b>	
Morley North	Oakwell and Fairfax	Feb–Nov 09
Rothwell	Wood Lane	Oct - May 10

### **Supported Areas**

<b>Ward</b>	<b>Area</b>	
Rothwell	John O' Gaunts	Current
Ardsley and Robin Hood	Eastleighs and Fairleighs	Current
Morley South	Newlands and Denshaws	Current
Ardsley and Robin Hood	Northfields and Hopefield	Current
Ardsley and Robin Hood	Winthorpes	Current

**Phase 2****NIPs**

Ward	Area	
Ardley and Robin Hood	Thorpe	April – Dec 10
Morley South	Harrops and Bridge Street	April – Dec 10

**Supported Areas**

Ward	Area	
Rothwell	Wood Lane	
Morley North	Oakwells Faifaxes	Current
Rothwell	John O'Gaunts	Current
Ardley Robin Hood	Eastleighs Fairleighs	Current
Morley South	Newlands and Denshaws	Current
Ardley and Robin Hood	Northfields and Hopefield	Current
Ardley and Robin Hood	Winthorpes	Current

**Phase 3****NIPs**

Ward	Area	
Morley North	Farm Hill Asquith Road Ingle Avenue	Jan 11 – Oct 11
Morley North	Moorland Avenue Springbank Avenue and Spring View	Jan 11 – Oct 11

**Supported Areas**

Ward	Area	
Ardley and Robin Hood	Thorpe	
Morley South	Harrops and Bridget Street	
Rothwell	Wood Lane	
Morley North	Oakwells Fairfaxes	Current
Rothwell	John O'Gaunts	Current
Ardley Robin Hood	Eastleighs Fairleighs	Current
Morley South	Newlands and Denshaws	Current
Ardley and Robin Hood	Northfields and Hopefield	Current
Ardley and Robin Hood	Winthorpes	Current

2008-11 NIP's will continue to use a multi agency steering group to guide and monitor the them. Representatives from agencies will set on the NIP steering group along with representatives from the Residents Association. Ward members will continue to chair the NIP meetings. If the Councillor who chairs the NIP meeting can not attend it is suggested that in the absence of a local Councillor that the Area Management Officer act in this capacity.

2008-11 NIPs have a standard level of elements to them. These are:

- A community consultation event or survey to find out community views and key issues.
- A Steering Group is established to be chaired by a Ward Councillor and which has representatives from agencies and the residents association.
- Action Plan to be produced that includes projects to target 3 – 5 key issues in the area. This will include targeted work linked with ADP

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actions e.g. distributing information on training and employment, financial inclusion and fuel poverty.

- PNW to establish or support an existing residents group, and develop an annual calendar of activities which should include a community charter, a community clean up, a quarterly residents newsletter to be compiled and distributed by residents with support from PNW, a community fun day organised by the residents with support from the PNW

The PNW is a key resource to develop the capacity of residents to deal with issues and contact agencies within a core service to assist. It is suggested that a community charter is a format to ensure the community understand what to expect from each agency and how to get in contact if there are any problems.

To support the NIP and Supported Area Status programme the Area Committee have ringfenced £3,000 for each NIP area and £500 to each Supported Area. This revenue funding will be used to complete specific projects such as youth provision, environmental improvements and community events.

### **Priority Neighbourhood Worker**

The Priority Neighbourhood Worker (PNW) post focuses on community development and capacity building in the Neighbourhood Improvement Areas which in turn contributes to the Narrowing the Gap and Community Cohesion agenda. The PNW work in both NIP's and Supported Areas centres on assisting Tenants and Resident Associations (TARA's) to be a strong voice for their local community and to force a strong sense of community spirit. The PNW achieves this by supporting TARA's in planning, organising and managing their own community initiatives and projects.

The Priority Neighbourhood Worker has a significant involvement in delivering the programme of consultation events in the Outer South. In addition, they offer an important role at Tasking meetings in Morley and Rothwell. Tasking meetings are led by local Neighbourhood Policing Teams and have representation from Anti Social Behaviour Unit, Aire Valley Homes, Police, Probation, Youth Service and Area Management. This multi agency group share and coordinate information and actions to support the resolution of crime issues in the Outer South. The PNW's role is to link community safety issues raised by Members, Area Management and residents, with relevant partner agencies.



## **7.0 Thematic Objectives (key themes and priorities)**

This section outlines service priorities and partnership challenges for each committee.

### **7.1 Community Engagement and Facilities**

Outer South Area Committee Community Centres Sub Group is responsible for improving the condition and running arrangements for a delegated portfolio of community centres.

The Area Committee supports work to community space both with the sub group portfolio but also facilities not directly within the delegated functions.

Community Engagement has been outlined above as a key function for the Area Committee and is reflected in the priorities and actions of the ADP.

#### **Priorities and Partnership Challenges:**

- To hold two community engagement events per ward per year.
- To ensure all engagement activity is effective and accessible.
- Support the development of community space for the use of local residents.

### **7.2 Community Safety**

Under the Safer and Stronger Communities Block of the Leeds LAA it identifies a vision for everyone to feel safe in and part of their thriving neighbourhood. This ADP aims that individuals and communities have a sense of belonging and pride in their neighbourhood. The Community Safety Co-ordinator is co-located with and integrated within the Area Management team. The officer co ordinates Community Safety activity in the South East wedge and this officer acts as the link with the West Yorkshire Police and co-ordinating problem-solving groups which addresses issues such as anti social behaviour, drugs, burglary and vehicle crime.

#### **Priorities and Partnership Challenges:**

- Support the five Safer Leeds Partnership outcomes ( Creating safer environments, support victims, reduce offending, improve community confidence and improve lives by reducing hard caused by substance abuse)
- To provide a range of activities with partners targeting young people and reducing antisocial behaviour that affects local resident
- Supporting local residents to help manage their neighbourhoods through accessible neighbourhood structures.

### **7.3 Environment**

A key priority for the Area Committee is to ensure a cleaner, greener Leeds. This will be achieved through working with the new Environmental Action Teams, Environmental Services, Aire Valley Homes, Parks and Countryside Staff. The Outer South Area Committee Cleaner Neighbourhoods Sub Group has identified an action plan to target priorities.

**Priorities and Partnership Challenges:**

- Tackle environmental hotspots
- Work with new Environmental Action Teams to increase enforcement
- Partnership working to improve green space and environments on priority neighbourhoods.

**7.4 Children and Young People**

This ADP actions relating to Children and Young People have been informed by the Children and Young Peoples Plan. This plan is a mechanism for achieving the city wide priority for all children and young people in Leeds to be happy, healthy, safe, successful and free from the effects of poverty.

**Priorities and Partnership Challenges:**

- In partnership with Youth Service, Sports Development Team and voluntary and community Sector, work with Cluster Coordinators to develop extended schools provision to raise aspirations and confidence of children and young people.

**7.5 Adult Social Care and Healthier Communities**

The Primary Care Trust is the key public service to achieve the Health and Well Being priorities across Leeds. The Area Committees priorities in the ADP reflect those of agencies across the city to promote healthy communities, address health inequalities, and ensure a high quality, sustainable and accessible health service is delivered.

**Priorities and Partnership Challenges**

- Support PCT in their focus on “worst 10%” priority neighbourhoods with their main strategies, promoting health, tackling priority groups and neighbourhoods.
- To ensure the Outer South priority areas are receiving support and services from PCT specifically in reducing teenage pregnancy, reducing child poverty and vulnerable older people.

**7.6 Regeneration and Development**

Regeneration and development objective will be delivered through Area Management, Development, Aire Valley Homes and Highways. The service priorities aim to improve the quality of life for residents through better access to services and improved living environments.

**Priorities and Partnership Challenges**

- Deliver Town Centre Management Actions Plans for Morley and Rothwell.
- Completion of two conservation audits
- Regeneration of priority areas through physical improvement funded by Aire Valley Homes and Area Committee Well Being Budget.

## **8.0 Partnership Working Statement**

A partnership with agencies is important in order to help implement the key themes, objectives and priority actions of this Area Delivery Plan. Five district partnerships were established in 2004 to enable effective partnership working at a local level across the city to delivery the objectives of the Vision for Leeds. As a result of changes in partner boundaries and the development of a new corporate planning framework it was considered that changes were required to local partnership working arrangements to ensure they were effective in the future.

The new Leeds Strategic Plan provides a corporate framework that links Vision for Leeds themes and LAA outcomes in a single plan and this Area Delivery Plan is a key document for achieving these strategic outcomes at a local level and providing a local governance and accountability framework for partnership collaboration.

Implementing the plan will involve working together with council and non council services and agencies at an Area Committee level as well as well as at neighbourhood level especially in order to improve neighbourhoods in need and regenerating key areas.

The Area Committee are committed to partnership working to effectively maximise resources, reduce duplication of work and achieve local and citywide targets. Partners will feed back information to Area Committee through regular reports.

## **9.0 ADP Action Plan**

The Action Plan details the specific improvement priority within each of the eight key themes followed by the actions aimed to fulfil each of the improvement priorities.

All priorities and actions in the ADP Action Plan are based on consultation with Members, residents and partners.

The ADP Action Plan follows on p20.